



9/11 Personal Privacy

New file -
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EXECUTIVE DIRECTOR

August 29, 2003

Dr. Timothy J. Naftali



Zelikow
Rajm
Moran
Munn
Hurley

SENSITIVE INFORMATION DELETED
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Dear Dr. Naftali,

The National Commission on Terrorist Attacks Upon the United States, impressed with your previous published scholarship, your unique academic credentials and achievements, your work as a consultant to the Imperial Japanese and Nazi War Criminal Records Interagency Working Group, your expertise in presidential decision-making from your direction of the Miller Center Presidential Recordings Program, and your ongoing scholarship on counterintelligence and counterterrorism, requests that you research and write a monograph for use by the Commission in preparing its report to the American public and government.

Specifically, the Commission requests that you examine U.S. counterterrorism policy during the second half of the Cold War, particularly from 1968 (often considered the birth of modern terrorism) to January 1993 (the end of President George H.W. Bush's administration). In your work, please assess the importance of terrorism in overall U.S. foreign policy with a focus on the most senior policy makers. How did successive administrations during this period respond to terrorism? Was it a minor concern or a major driver of policy? What was the impact of the Cold War? Also, please examine what policy makers saw as the primary threat. Was terrorism viewed solely as part of the U.S.-Soviet struggle, an issue of concern with rogue states, or a domestic problem?

We are particularly interested in the evolution of U.S. counterterrorism strategy during this time. Did policy makers see terrorism as a criminal matter or a national security concern? How did they fight terrorism—through law enforcement, intelligence, military strikes, or other means? Which agencies took the lead, and how did they coordinate with each other?

Finally, we seek your assessment of the effectiveness of overall U.S. counterterrorism policy during this period. Did it reduce terrorism and advance other U.S. interests? Did it properly draw on all elements of U.S. national power? What, if anything, hindered the emergence of a more effective policy?

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www.9-11commission.gov

August 29, 2003

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In addition to answering these questions, please provide additional analysis of important issues that you identify; we want to be open to what you discover in your work. Please keep us informed as your work progresses so we can offer our input and so your research in open sources can aid our ongoing investigation.

Your final draft should be between 40,000 and 50,000 words. The due date for your monograph is January 31, 2004. To assist us, we request that you create and draft your monograph in Microsoft Word. In the near future we will be providing you with more specific stylistic, footnoting, and sourcing guidance.

For the purpose of the work described above, and under the authority of PL 107-306, dated 11/14/02, establishing the Commission, you will be a "consultant" for the Commission. The Commission will pay you at the rate of \$64.42 per hour, not to exceed a total of \$20,000. You will also be reimbursed for reasonable expenses related to your work. Please contact Tracy Shycoff, Deputy for Administration and Finance, at 202-401-1718 or via email at tshycoff@9-11commission.gov, to finalize the contract and discuss billing arrangements.

The Commission recognizes that to carry out your research and writing tasks, you will need to travel and work at presidential libraries and other U.S. locations where important documents reside. We request that you book all travel and lodging through the Commission's administrative officer to ensure you are accorded government rates. You will be required to submit receipts for any travel associated with carrying out your work.

Upon completion of the work contracted for, it will become the property of the Commission and its ultimate treatment in the Commission's final report will be at the sole discretion of Commissioners. As with all other Commission work product, author credit also remains at the discretion of Commissioners.

Commission Senior Counsel Michael Hurley (telephone: 202-331-4077; email: mhurley@9-11commission.gov) and Professional Staff Member Warren Bass (telephone: 202-296-5568; email: wbass@9-11commission.gov) will be your points of contact and will work closely with you on this project. Please call them should you have any questions.

We look forward to our association with you and to the results of your work on behalf of the Commission.

Sincerely,



Philip Zelikow
Executive Director



CMO 3005415 ^{AS} Consultants
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Philip D. Zelikow
EXECUTIVE DIRECTOR

August 29, 2003

Dr. David Tucker
Code CC/TD
Naval Postgraduate School
589 Dyer Road
Monterey, CA 93943

Dear Dr. Tucker:

The National Commission on Terrorist Attacks Upon the United States, impressed with your previous published study of United States counterterrorism policy, "Skirmishes at the Edge of Empire," and aware of your unique government and academic credentials and achievements, requests that you research and write a monograph for use by the Commission in preparing its report to the American public and government.

Specifically, the Commission requests that you examine U.S. counterterrorism policy before and after the end of the Cold War. Your review should cover the period from the Beirut bombings of 1983 through 1998. Please assess the importance of terrorism in overall U.S. foreign policy with a focus on the most senior policy makers. How did successive administrations during this period respond to terrorism? Was it a minor concern or a major driver of policy? What was the impact of the end of the Cold War? Also, please examine what policy makers saw as the primary threat. Was terrorism viewed solely as part of the U.S.-Soviet struggle, an issue of concern with rogue states, or a domestic problem? Did Sunni militant extremism register as a problem with policy makers? How was al-Qaida viewed as it emerged in the 1990s?

We are particularly interested in the evolution of U.S. counterterrorism strategy during this time. Did policy makers see terrorism as a criminal matter or a national security concern? How did they fight terrorism—through law enforcement, intelligence, military strikes, or other means? Which agencies took the lead, and how did they coordinate with each other?

Finally, we seek your assessment of the effectiveness of overall U.S. counterterrorism policy during this period. Did it reduce terrorism and advance other U.S. interests? Did it properly draw on all elements of U.S. national power? What, if anything, hindered the emergence of a more effective policy?

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We look forward to our association with you and to the results of your work on behalf of the Commission.

Sincerely,



Philip Zelikow
Executive Director